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16 OCT 1964

MEMORANDUM FOR: Assistant Director, OCS
Assistant Director, OEL
Assistant Director, OSA
Assistant Director, OSI
Acting Assistant Director, ORD
Director, FMSAC
Chief, Special Projects Staff

SUBJECT: BOB Budget Hearings on FY 66 Estimates

1. Toward the end of October, Bureau of the Budget representatives, including Mr. Robert Amory, Mr. Bob Thomas, and Mr. Don Smith, will start a series of Hearings in the Headquarters Building for the justification of the FY 66 Estimates. Mr. John Clarke (DIR/BPAM), [redacted] (Chief, Budget Division), and [redacted] (DD/S&T Budget Analyst on the BPAM Staff) will probably attend these meetings.

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2. Plans and Programs Staff have heard on several occasions remarks originating at the BOB or attributed to the Administration which forecast "heavy weather" for research and development funds, for ELINT analysis funding, and for contracting to provide for external analysis of intelligence information. Specific references or statements have been along the lines of:

a. Why should intelligence be doing basic or fundamental research--how is it furthering the mission of intelligence activities?

b. How should research and development for intelligence be done--in fact by the Agency or supplementary to that done by other elements of the government such as NASA, ARPA/DOD, AEC, or NIH?

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c. In what ways can the Agency perform R&D for intelligence better than other groups?

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d. Exactly what is being bought by further funding of [redacted] that will not be provided by other [redacted]

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e. Analysis equipment for ELINT and SIGINT is a sensitive issue in that there is the possibility of conflict or duplication with NSA.

f. The relationship of those efforts in the different Offices directly or indirectly supporting the NRO effort in the utilization of Agency vs. NRO funds.

g. The transfer of FY 64-65 funds into the DD/S&T at the end of the fiscal year and the reprogramming of funds from previous BOB-approved projects will require explanation and justification; i.e., the funding of [redacted]

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h. Large amounts of money for equipment purchases will be questioned particularly where there is a possibility that funding should be handled by other parties; i.e., communications equipment by the Office of Communications; computer equipment by OCS; analysis equipment by NSA or the DOD.

i. New projects or new fields of effort which have not been previously explained to the BOB representatives will get special attention. [redacted] and laser research have been specifically mentioned. Other logical candidates for individual attention will be [redacted] and similar projects best known to individual Offices.

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3. We have been advised that following the election there will be a "complete look at the intelligence picture on a government-wide basis." Regardless of whether or not this occurs, the BOB will have this fact in mind and be alert for the "soft" items which might attract attention during such a survey.

4. In summary of the above, the projects, budget and estimated funds, and personnel structures of the Directorate will receive fine scrutiny from the BOB and possibly others during the next few months. In an attempt to present their cases in the best possible manner, both from individual Office standpoints and from the Directorate and Agency as larger units, each Office Chief should review the shopping list of planned and on-going projects in order to satisfy himself that there is the proper balance of effort, manpower, and money appropriate to his and the Agency's missions. The frequent question of applicability to mission should be answerable in a clear fashion.

5. In addition, Office Chiefs should prepare in the proper detail for their presentations before Mr. Amory and others. Those items or developments which represent significant and easily demonstrable achievements or progress should be worked on with the view in mind of utilizing them to promote interest and advance the funding and personnel positions of the Office and the Directorate. This may not be the most important or the most costly work underway in an individual Office, but should be made to be representative, understandable, and interesting.

6. In order to ensure that there is no conflict among Offices of the Directorate and to lend continuity to the Directorate presentation, we suggest that data which you wish to be displayed be worked into either VU-graph or briefing-board displays under the coordination of the Plans and Programs Staff utilizing [redacted] where possible. 23 October is a logical target date for this material to be prepared.

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